

Rethinking:

Science and Technology Innovation

A Personal Perspective

James Martin 21st Century School, 12 March 2009

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Woodrow Wilson International Center for Scholars (in partnership with the Pew Charitable Trusts)



Communication

Coupling

Control

Communication

Coupling

Control

What is Twitter?

What?

Why?

How?



Twitter is a service for friends, family, and co-workers to communicate and stay connected through the exchange of quick, frequent answers to one simple question: **What are you doing?**

[Get Started—Join!](#)

[▶ Watch a video!](#)

Please sign in

user name or email address:

password:

Remember me

[Sign In >](#)

Forgot password? [Click here.](#)

Already using Twitter from your phone? [Click here.](#)

When I first started doing it, I thought, 'geez, not another website to worry about updating and checking', but now I'm glad I did it.

point_chevalier, livejournaler

Twitter is the first thing on the web that I've been excited about in ages.

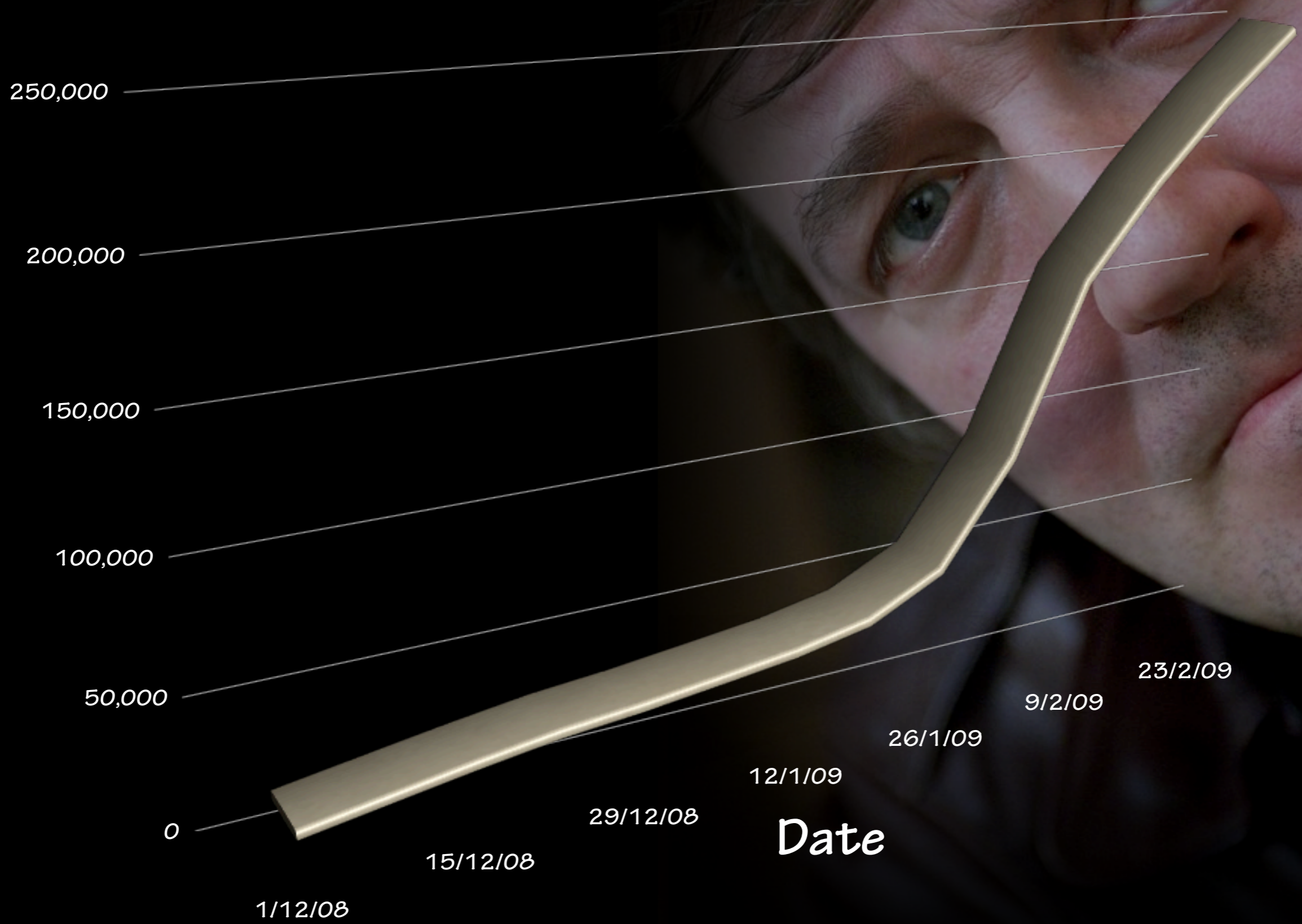
Jason Kottke, Blogger

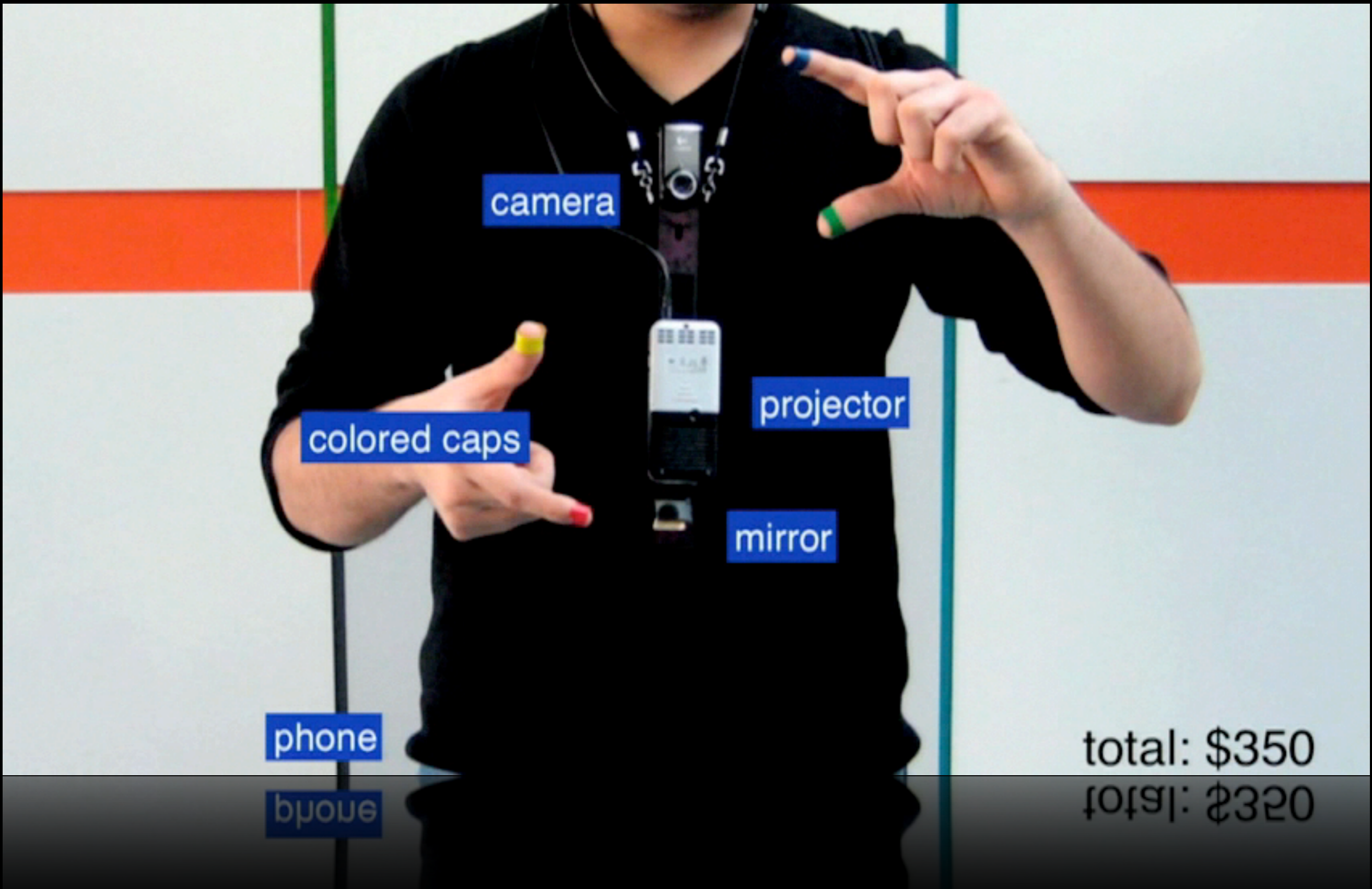
Incredibly useful

Wired

Stephen Fry

on Twitter





camera

colored caps

phone

projector

mirror

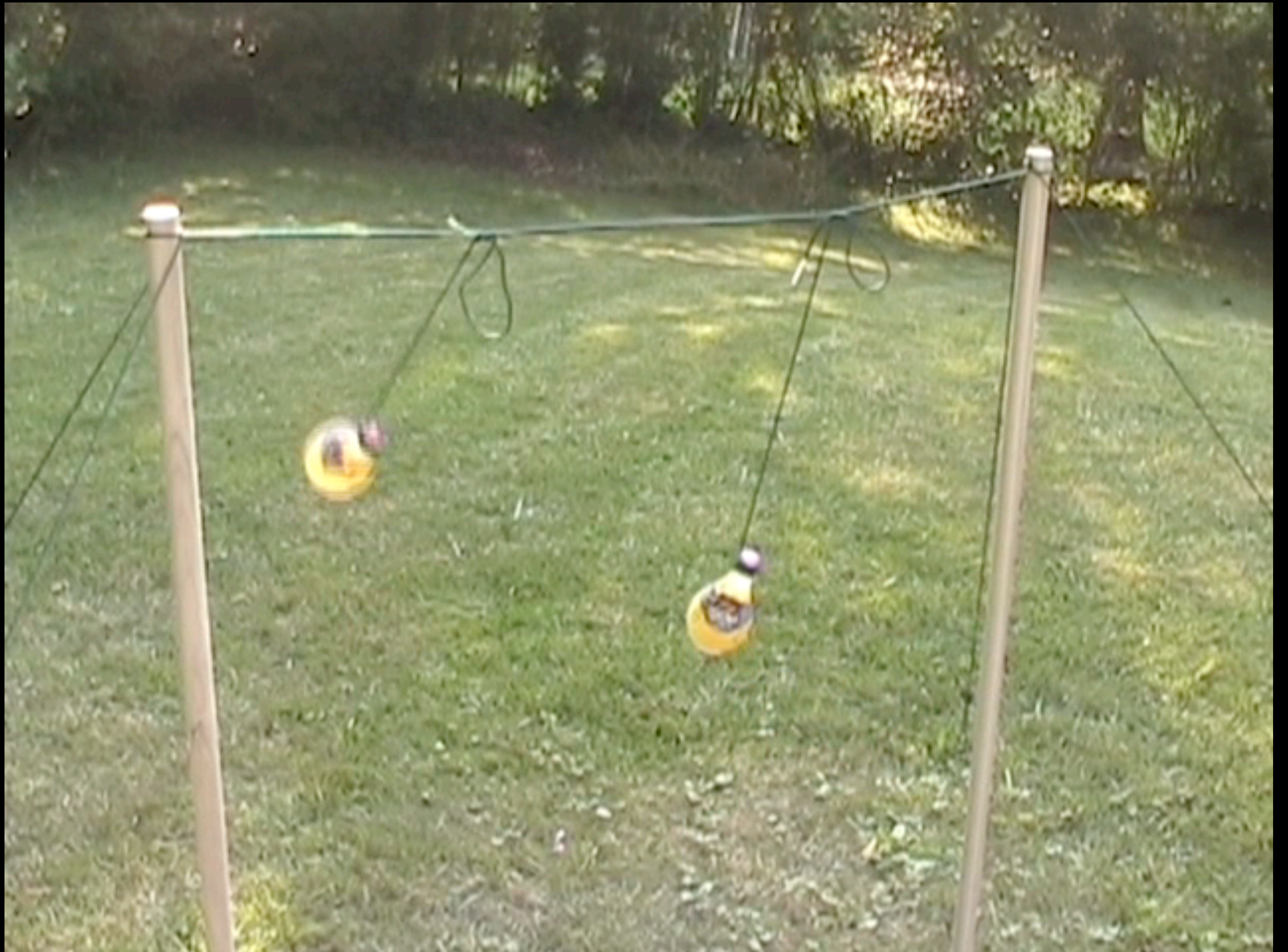
total: \$350

total: \$320

Communication

Coupling

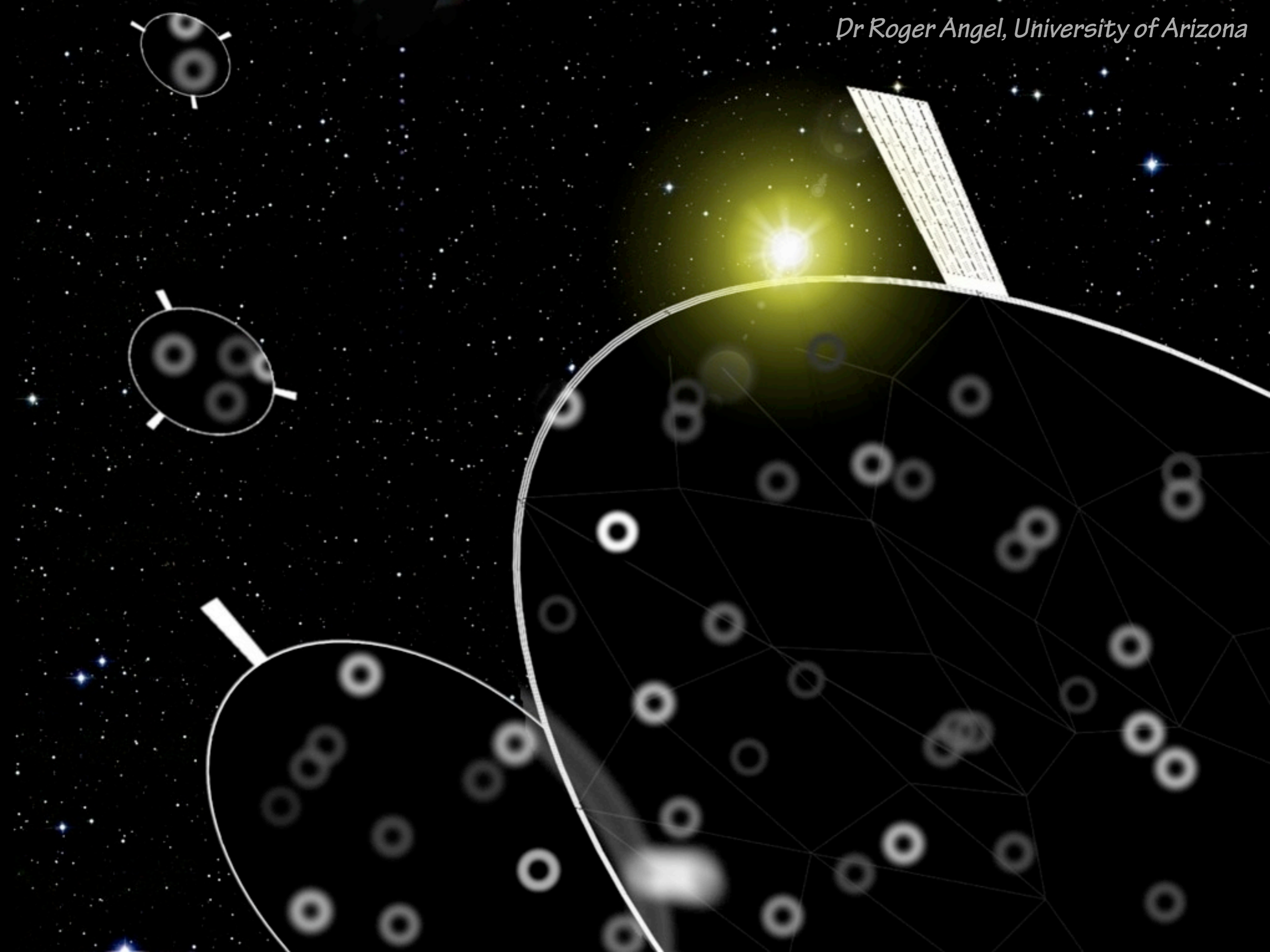
Control



Communication

Coupling

Control

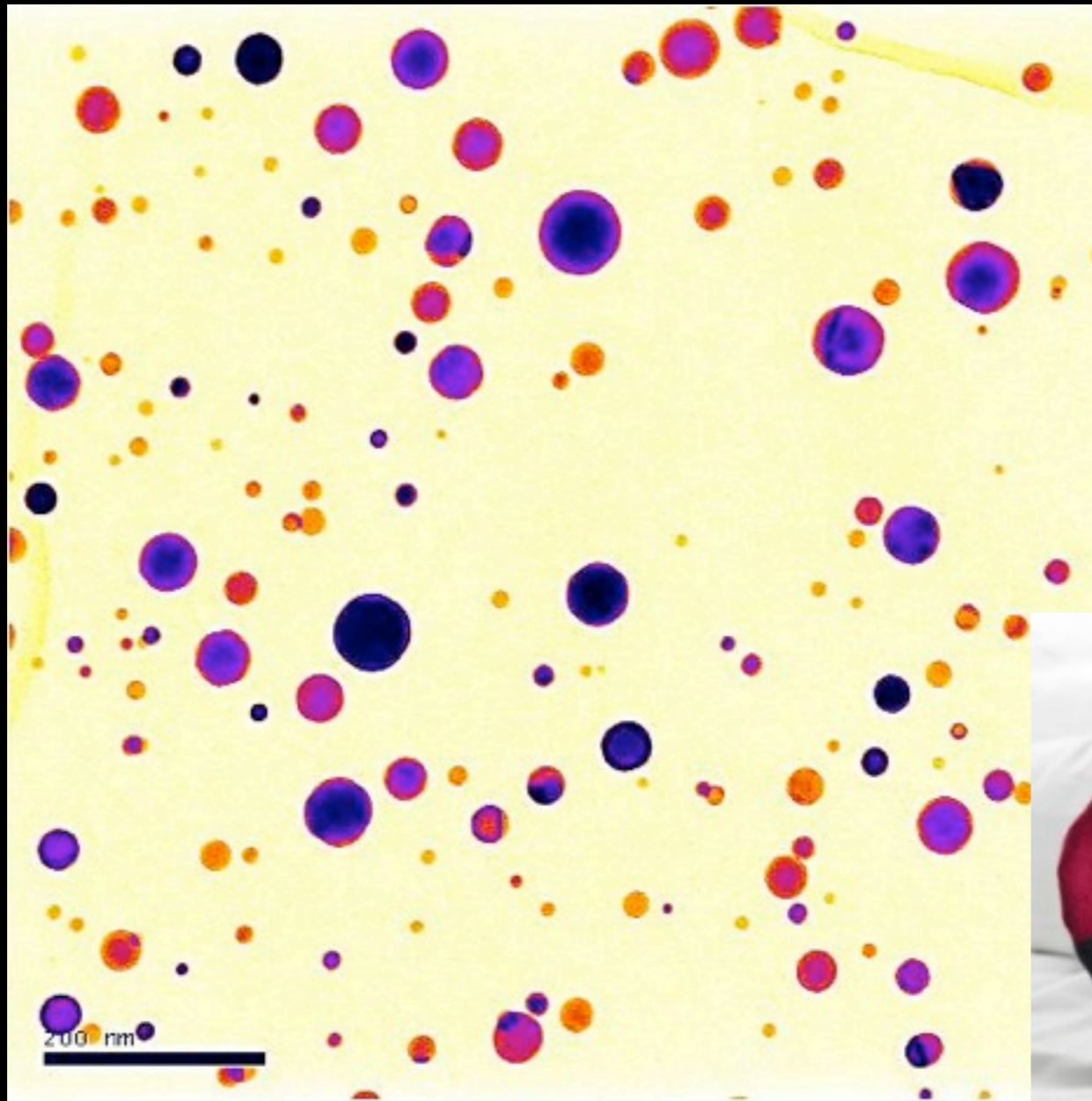


Small

A street scene featuring three vehicles parked along the curb. On the left is a dark green hatchback. In the center is a black hatchback with a license plate that reads 'DL-51726'. On the right is a white van with a roof rack and a red stripe on its side. In the background, there is a traffic light with a red light illuminated, a blue and red 'no parking' sign, and a brick building with several windows. The scene is set during the day with some trees and bushes visible.

Gets you to new places

Small



Silver

Small

Suffocated bugs

Sweet feet



Gets you to new places

Strange

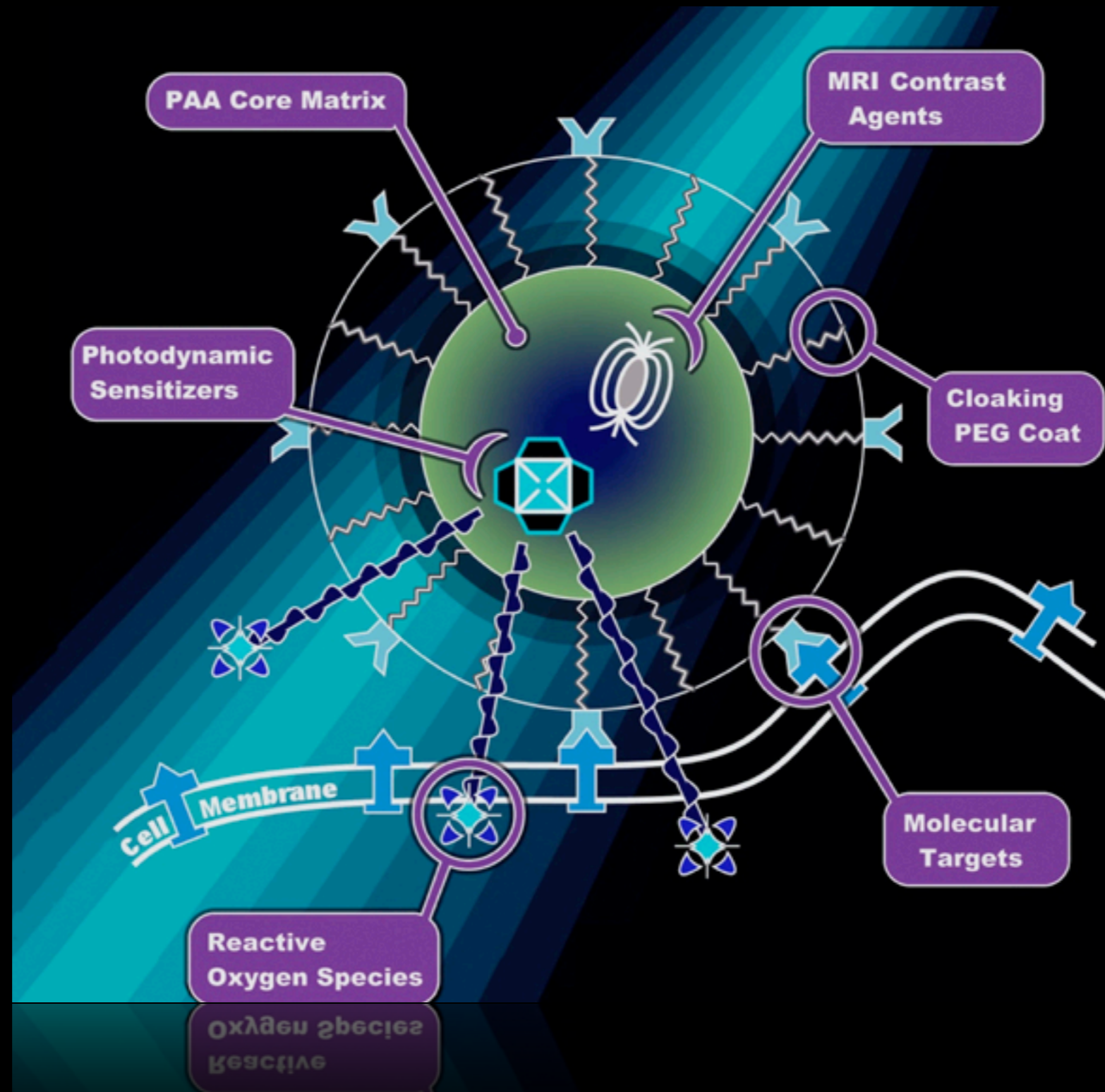


Lycurgus Cup



Behaves unexpectedly

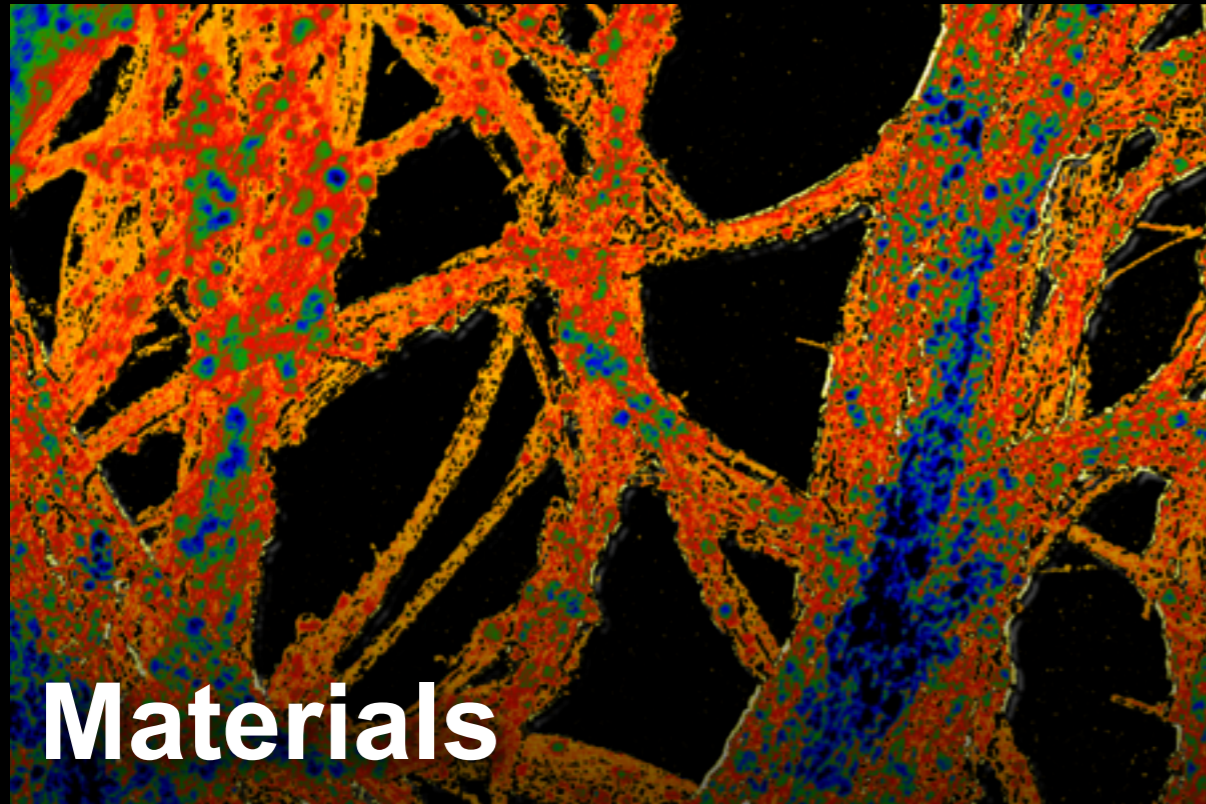
Sophisticated



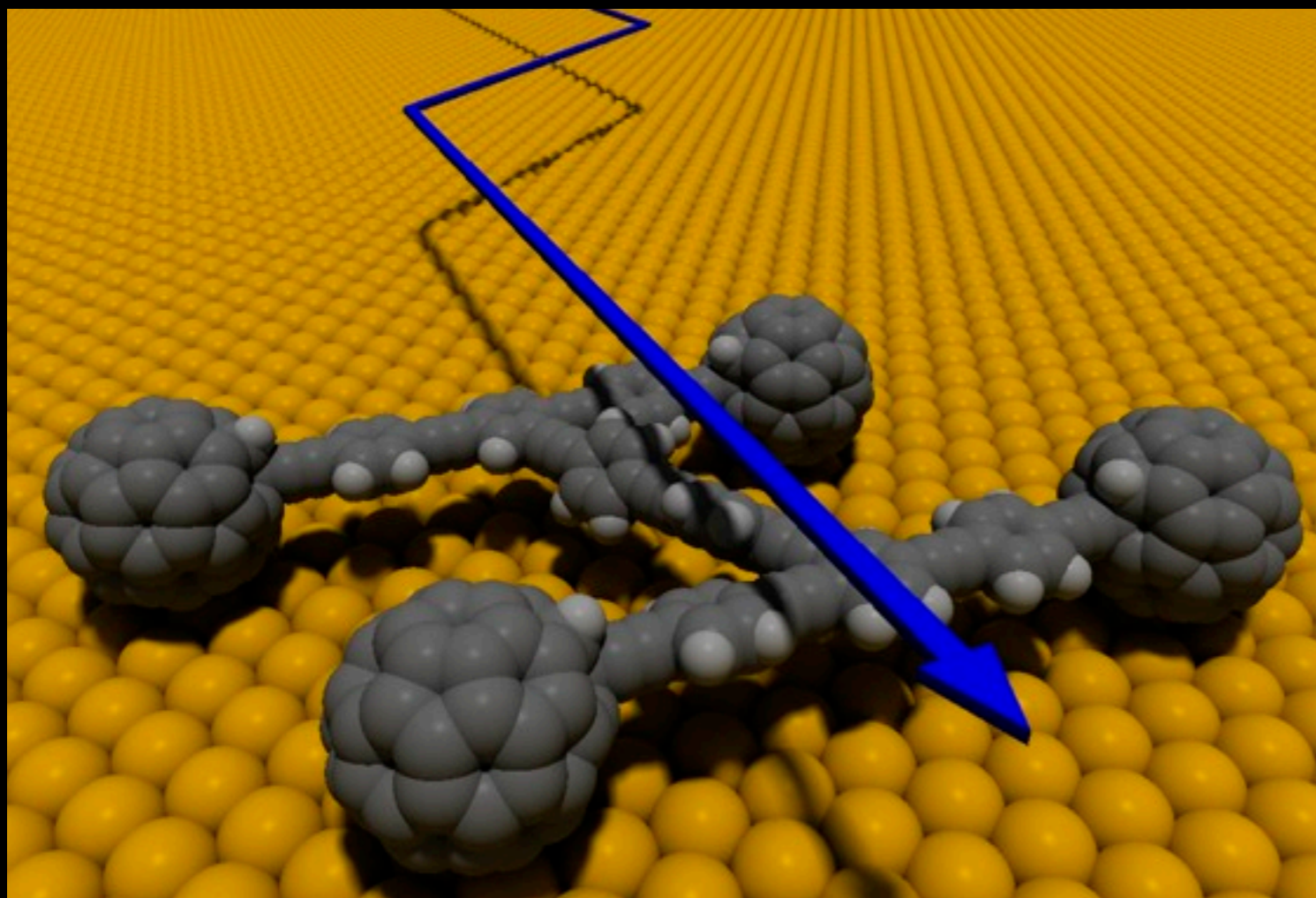
Increasingly complex

Nanoscale control:

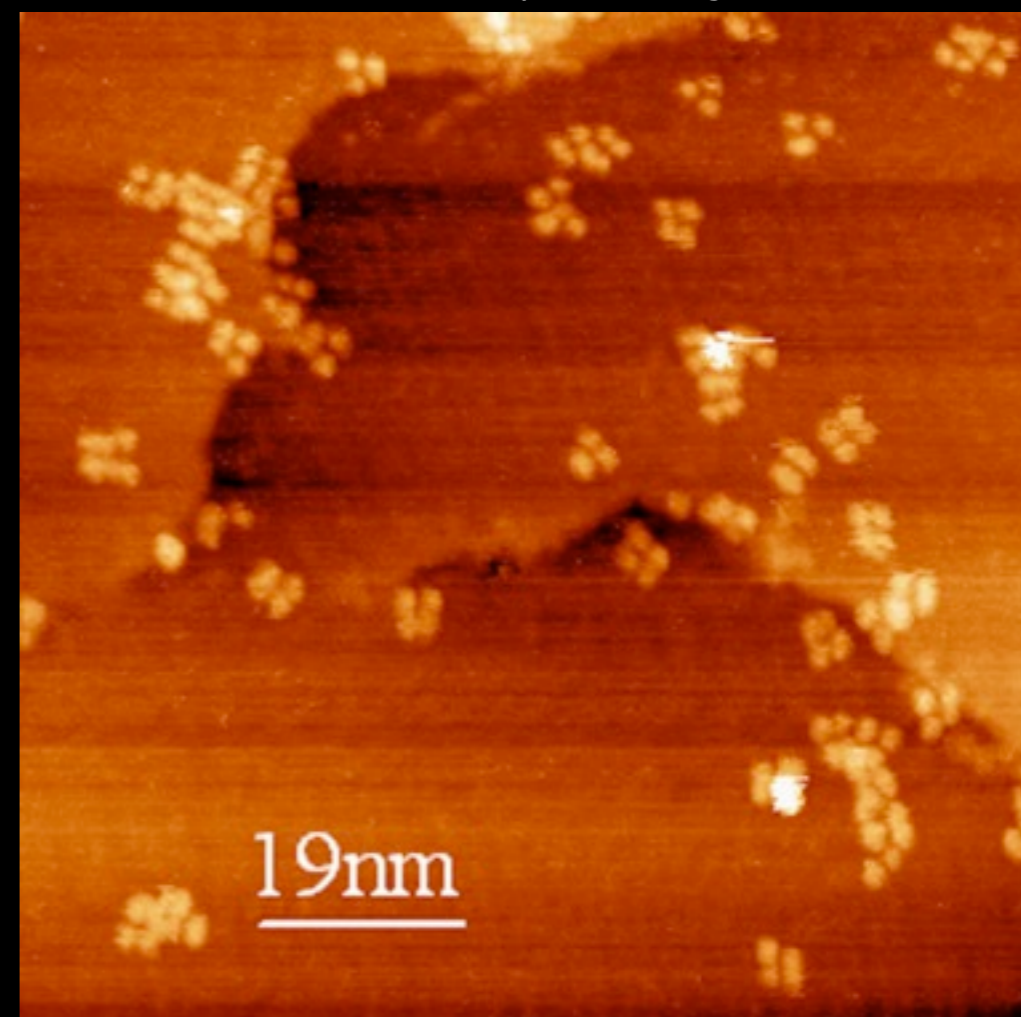
Solutions to problems



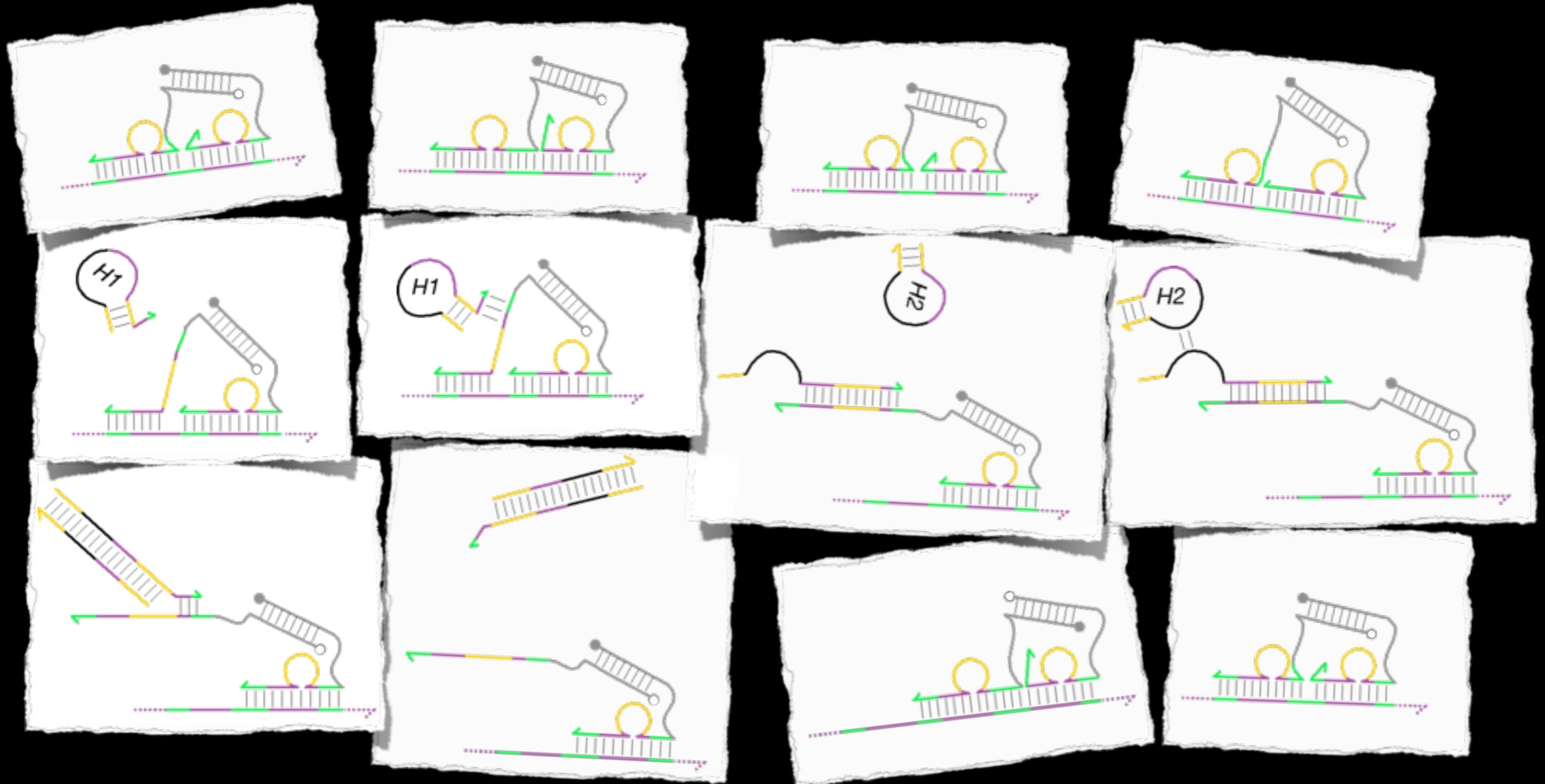
Y. Shirai/Rice University

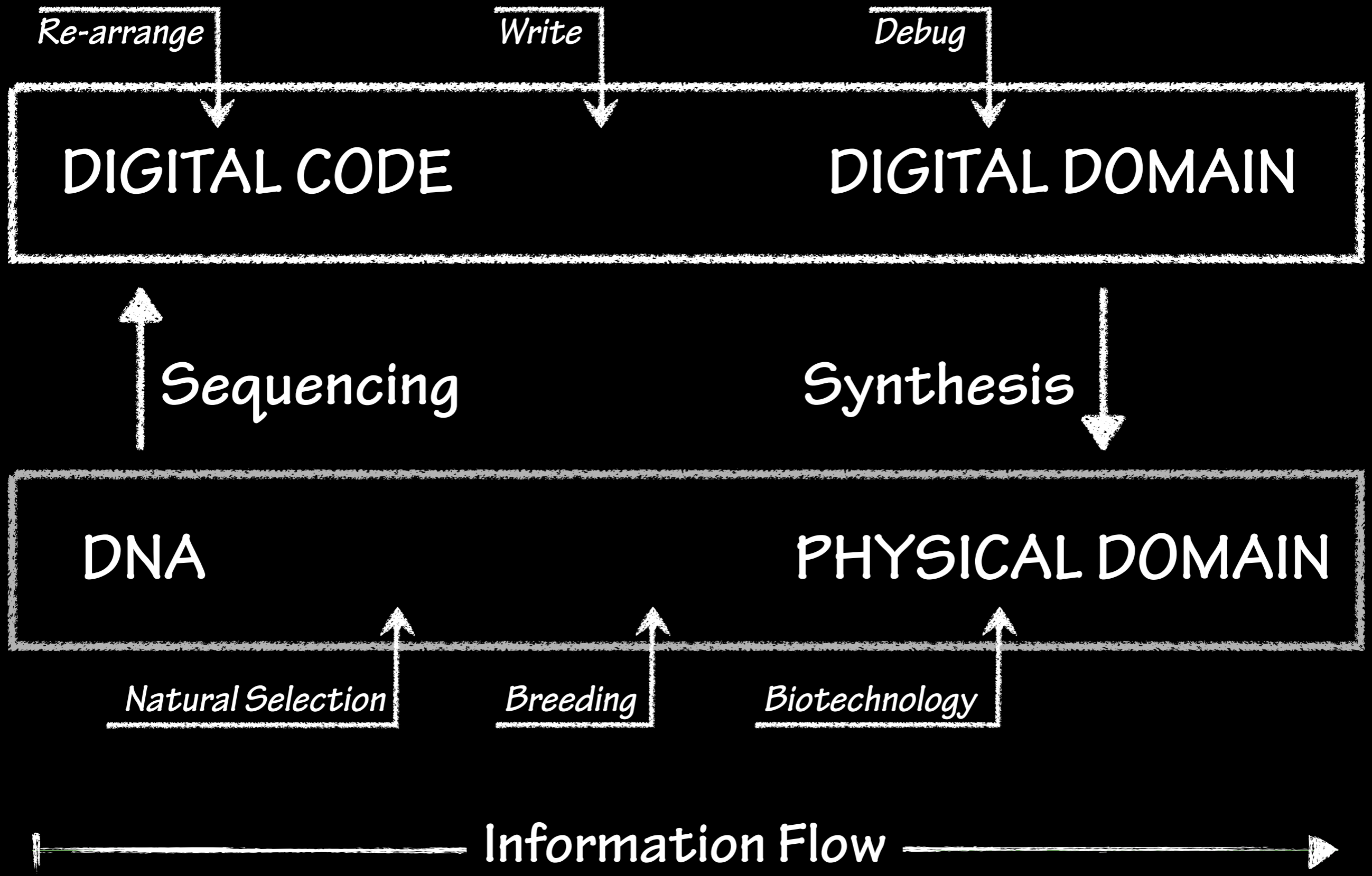


K. Kelly and A. Osgood/Rice University



A synthetic molecular motor





Coupling

Communication

**What
happens
here?**

Control

Goals

Funding

Mechanisms

Science &
Technology

Security

Innovation

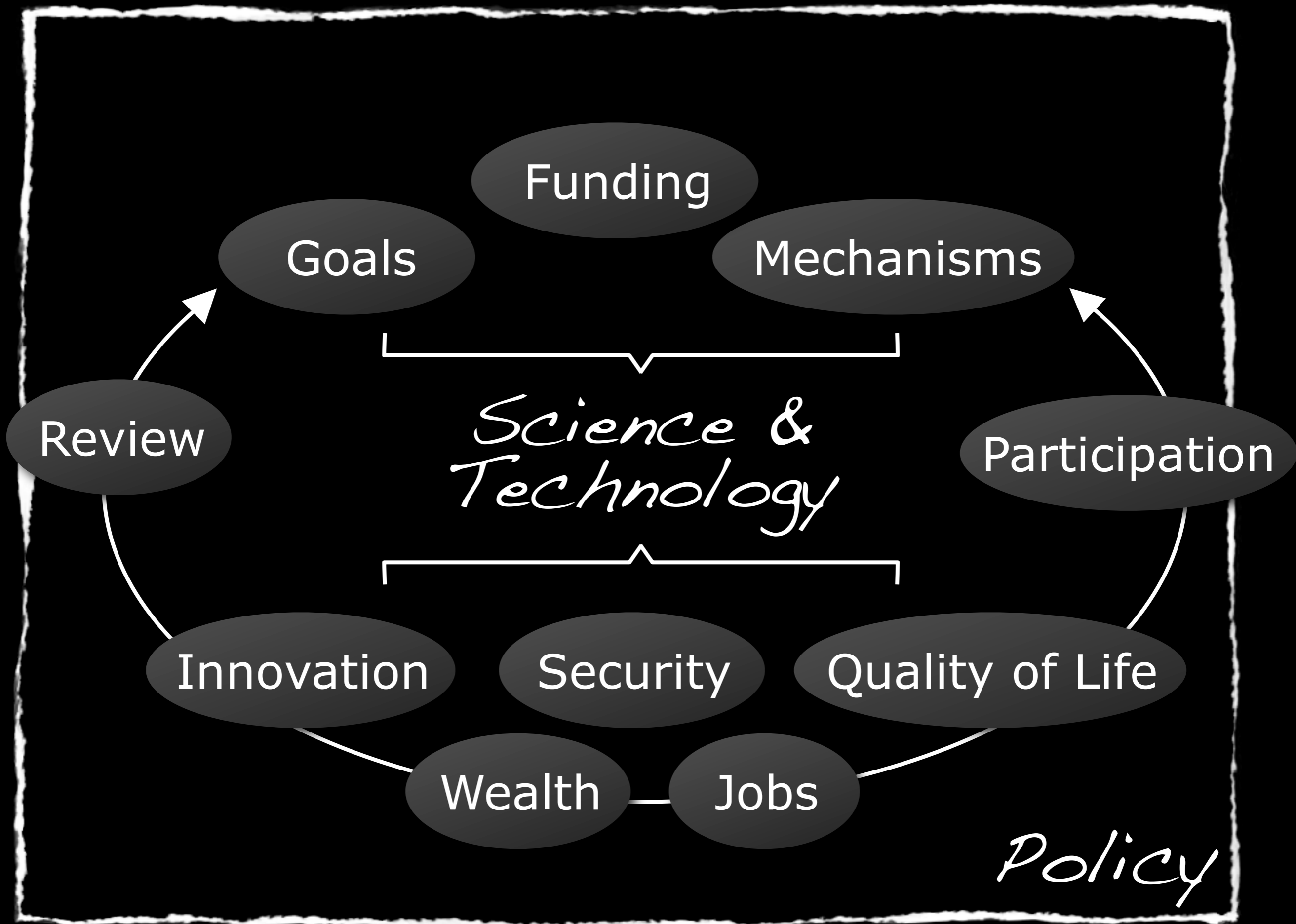
Jobs

Wealth

Quality of Life

Policy

...a simplistic perspective...



Funding

Goals

Mechanisms

Review

*Science &
Technology*

Participation

Innovation

Security

Quality of Life

Wealth

Jobs

Policy

Empower: Stakeholders

For lay stakeholders

- Foster critical thinking
- Ensure knowledge is accessible
- Convey consequences of actions

For expert stakeholders

- Learn to communicate
- Learn to listen

Engage:

Stakeholders

For lay and expert stakeholders

Public discourse

Participation in decision-making

Integrate science into society

Build constituencies

Re-Evaluate:

Drivers, Mechanisms, Policies

For policy makers and funders

Challenge-informed science
New knowledge stimulation
Knowledge coupling



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